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11 April 1963

MEMORANDUM FOR THE RECORD

**SUBJECT : Seminar on Research Requirements at []
4 and 5 April 1963**

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1. Dr. Sidney Gottlieb, DC/TSD, acting as Chairman opened the meeting by welcoming General Marshall E. Carter. He then explained the background and reason for this symposium.

2. Following Dr. Gottlieb's opening remarks, General Carter addressed the group. He explained the internal reorganization of the Agency since Mr. McCone assumed the Directorship and said that it is not necessarily the best reorganization nor is it necessarily finished. He further stated that both he and Mr. McCone on a number of occasions have briefed members of Congress and other government boards of this reorganization. General Carter went on to state that based on his military experience, the field technicians; i.e., Privates, Sergeants, etc., have been responsible for many new ideas in the development and improvement of existing gear. He suggested that TSD rely heavily on its field technicians' recommendations and requirements before final decision is made on research and development of new or existing gear.

3. General Carter suggested that when the pressures of your daily work get to the point where nothing seems to be going for you, take a two or three week trip to the field and see how and what your field representatives are doing. It is his personal opinion, that after such a trip, you will return with a complete new outlook on life and things will start to jell once again. He felt sure that the Agency could always find travel money for such trips. He doubted whether or not all the scientific talent of this Agency should be put into a single pot, but seemed to think that a separate career board for our total scientific talent should at least be looked into.

4. General Carter stated that the DD/R has tremendous responsibilities in his going operations in addition to his research responsibilities. He also felt that both the DDP/TSD and Commo have comparable tasks in running their .

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organization. He advised the group that the DDI/OSI, analysts have extensive knowledge of known scientific capabilities within the atomic and other fields and suggested that a close relationship be encouraged between OSI and the other R&D units within the Agency. General Carter closed his remarks by stating that in his opinion seminars of this type should be a continuing thing.

5. Col. Edward Giller, ADD/R explained the DD/R's organization and functions.



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12. General Carter's final remarks before breaking for lunch were that he would not allow Comptroller General's Rulings, Department of Defense Procedures or Procurement Handbooks to hinder our operations. He felt that the National Security Act allows sufficient flexibility to get the job done without the normal red tape and detailed procedures applicable to the old line government agencies.

13. The afternoon and early evening was devoted to a discussion of TSD requirements for basic research set forth in the memorandum dated 26 March 1963 from [redacted] C/TSD, to the DD/R. All members participated in these discussions.

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